# Capital Markets and Commercial Real Estate

Everett (Allen) Greer Greer Advisors, LLC

October 27, 2011 – Seattle, WA

#### Goals of Presentation

- Disclaimers
- Market Drivers Economy, Interest Rates
- Capital Market Trends CMBS, REITs, CDS
- Financial Regulations (Dodd-Frank)
- Investment Banking
- Market Conditions (Sales Volume, Price PSF, Cap Rates)
- Outlook & Forecast

#### **Disclaimers**

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The opinions, thoughts, forecasts and comments are solely Everett Allen Greer's.

Market Drivers

#### **Market Drivers**

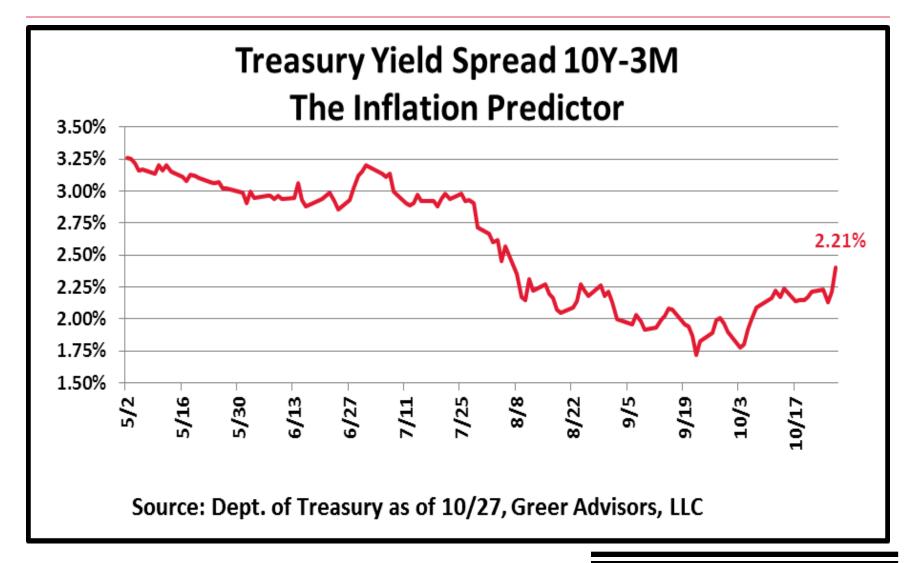
**Supply / Demand** – Not as bad as early 90's

- Non-Res. Supply Growth was Very Limited Growth
- Most Demand ties to Jobs, which is tied to GDP
  - Office FIRE Employment, Portion of Service Employment
  - Retail Household Formations, Income Growth
  - Industrial Manufacturing vs Distribution
  - Multifamily Households
  - Hotel Corporate Travel Office Employment
- Jobs & Retail Sales Drive Supply & Demand!!!

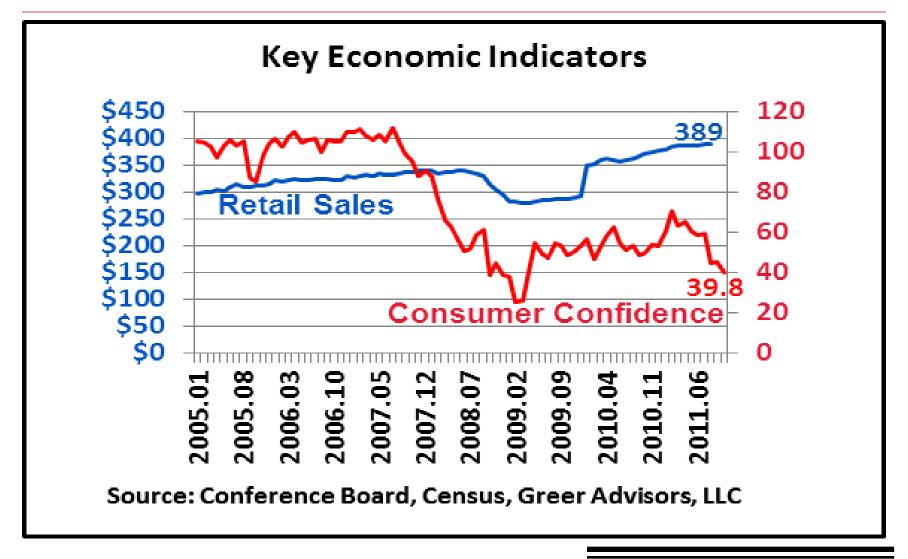
#### Financing – Is the Most Important Fundamental

Leverage, Rate, Term, Recourse

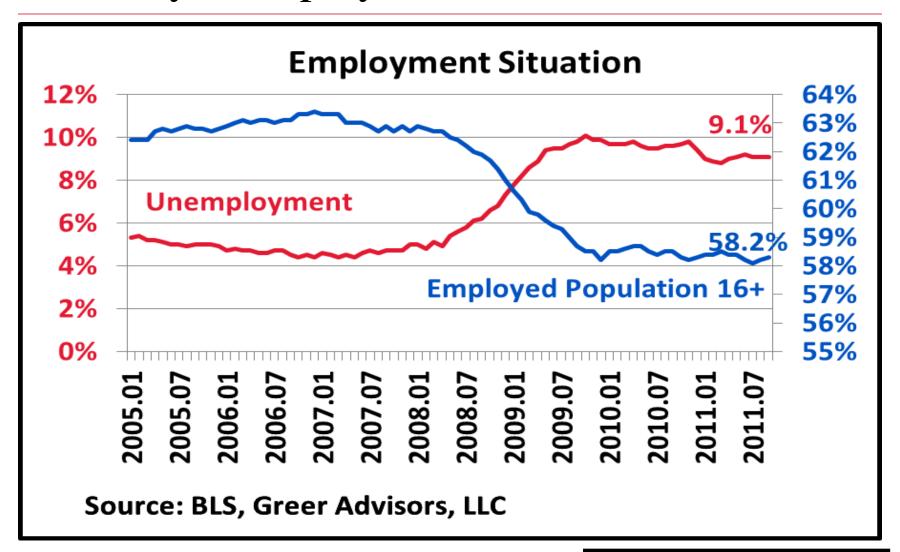
#### Inflation & Interest



## Economy – Consumer Confidence & Sales



## Economy – Employment



## **Economy**

#### **Consumer Side**

- Consumer Confidence is Poor at 39.8 (10/25 Conf. Board)
- Unemployment Remains High 9.1% (Sept. 2011 BLS)
- Potential Sovereign Defaults (PIGS)
- Liquidity, Leverage, Interest (for non-AAA Debt) Poor
- Retail Sales are OK, the Rest is near Flat Line

#### **Investment Banks**

- Capital IQ and Deal Logic show LBO's /M&A on the rise
- Record Profits GS near 1,000 batting average every day since the Crisis Started
- IB's record profits cost of taxpayer

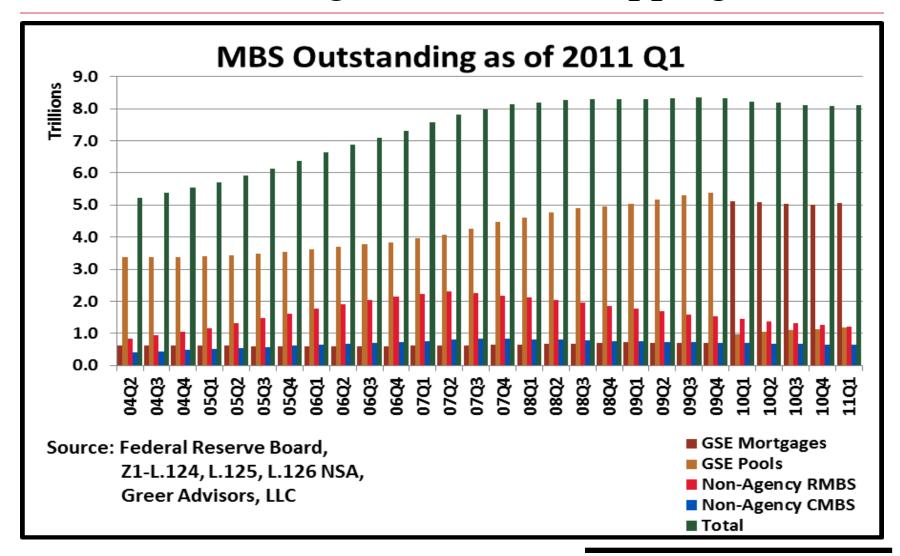
Real Estate Capital Markets

#### What is a MBS?

#### Mortgage Backed Security

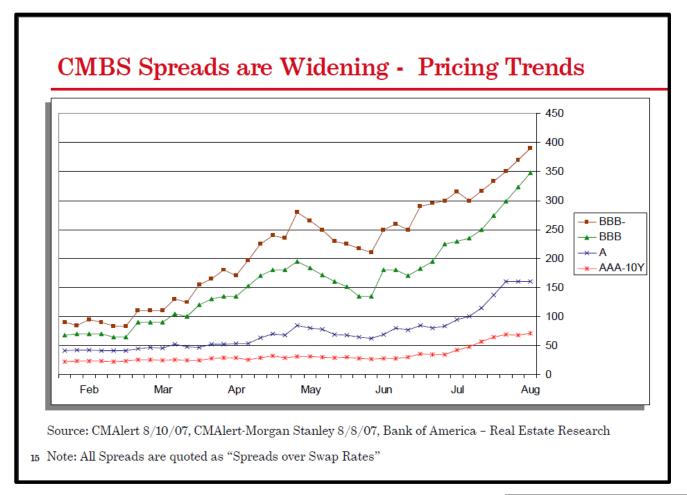
- Type of pass-through security
- Mortgages are securitized into a pool. Rights to the revenue from the mortgages are divided into many smaller pieces (tranches, strips, slices), each with differing priorities. Proceeds are distributed to investors based on the priority of their tranche.
- During 2006-2007, accounted for slightly less than 40% of all commercial real estate lending, and higher rate for residential.

## MBS Outstanding's in U.S. - Dropping

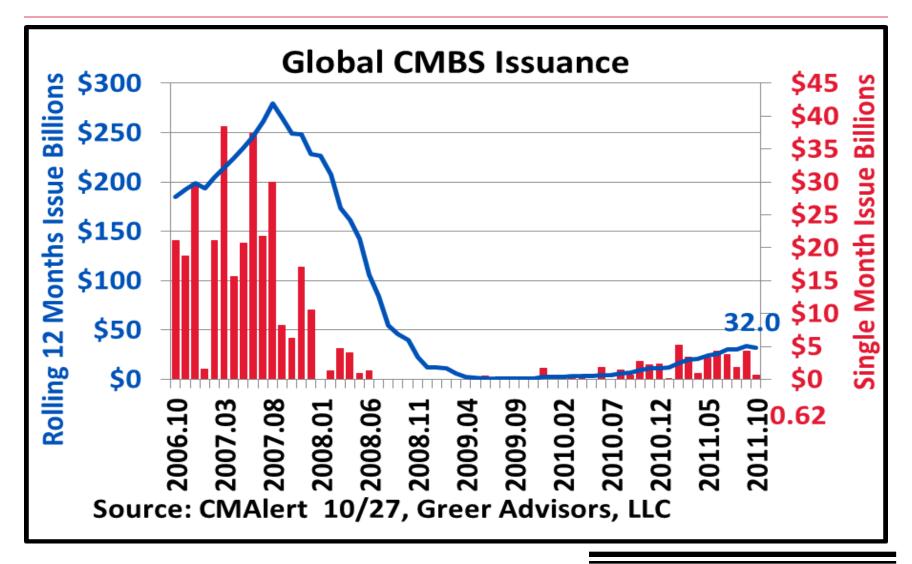


#### What Broke – CMBS Yield Rates Rose

Slide from 8/3/2007 Presentation



#### CMBS Issuance



## Interest – What Broke - AAA vs BB Spreads

Greer CMBS / CMBx Yield Rate <sup>TM</sup>								
Tranche	Yield	Suboord	Weight of	Contribution				
			Debt	to Total				
AAA	2.69%	29.76%	70.24%	1.89%				
AJ	3.56%	12.70%	17.06%	0.61%				
AA	5.18%	10.63%	2.07%	0.11%				
A	9.61%	8.00%	2.63%	0.25%				
BBB	27.28%	4.72%	3.28%	0.89%				
BBB-	28.62%	3.68%	1.04%	0.30%				
BB	102.32%	2.69%	0.99%	1.01%				
Unrated	176.00%	0.00%	2.69%	4.73%				
Implied Over	100.00%	9.79%						
Loan to Value	75.00%							
Class-A Equi	ty Yield   Tot	29.00%	14.59%					
Class-B Equi	ty Yield   Tot	102.00%	32.84%					

Notes: ① The table is somewhat complicated, as evidenced by the numerous footnotes. Several conclusions can be drawn. 1) If the 'Implied Overall Debt Yield' is much greater than loan rates in the marketplace, the CMBS market CAN NOT recover because the required yields are too high to make debt affordable to borrowers. 2) When the spread between AAA and BB tranches is above 500 bps (now at 9,963 bps), the market can't recover because of risk aversion for lower-rated tranches. As a point of reference, January '07 AAA-BB CMBS spreads were around 65 bps. Lastly, the yields for each tranche provide tremendous insight into the required yields for each layer in the capital stack.

(2) MarkitTM Data and Calculations based on close of 10/27. Swap (10Yr) as of 10/26.

3 Coupon and Price data were from MarkitTM for AAA Senior through BB bonds. MarkitTM data was used as part of the calculations by Greer Advisors, LLC to determine Spreads. Subordination levels were from MarkitTM.

4 Profit / arbitrage opportunity for the issuer was ignored.

(5) The yield spread for "unrated" classes were based on (BBB-yield minus BB yield) times 1.0, round to the nearest bp. Class-A property equity yield was assumed equal to the BBB- (last investment-grade piece) yield rounded to the nearest 100 bp. Class-B property equity yield was assumed equal to the BB yield, rounded to 100 bps.

## Bubble Creation & Bursting - Causes

#### **Drivers Leading Up to Bubble**

- Vicious Upward Cycle of Growth Created Buyer Greed
- Cheap Supply of Capital to Fund Loan Demand
- Unrealistic Growth & Profit Incentives Across Industry
- NSROs, Issuers, Originators Misaligned Incentives

#### **Drivers Causing Bubble to Burst**

- "Never Before" Rise in Delinquency & Loss Rates
- Faith in Ratings Lost
- Risk went from "Under-priced" to "Over-priced"

#### What is a CDO?

#### Collateralized Debt Obligation

- Type of pass-through security
- CDOs are securitized debt pools, similar to CMBS, but debts can be CMBS/CDO paper, car/boat/plane loans, credit cards, or virtually any type of debt obligation. Rights to the revenue from the obligations are divided into many smaller pieces (tranches, strips, slices), each with differing priorities. Proceeds are distributed to investors based on the priority of their tranche.
- Tough to gauge accurately, but most experts believe these have accounted for 5-10% of all commercial real estate lending the past few years.

#### What is REIT?

#### Real Estate Investment Trust

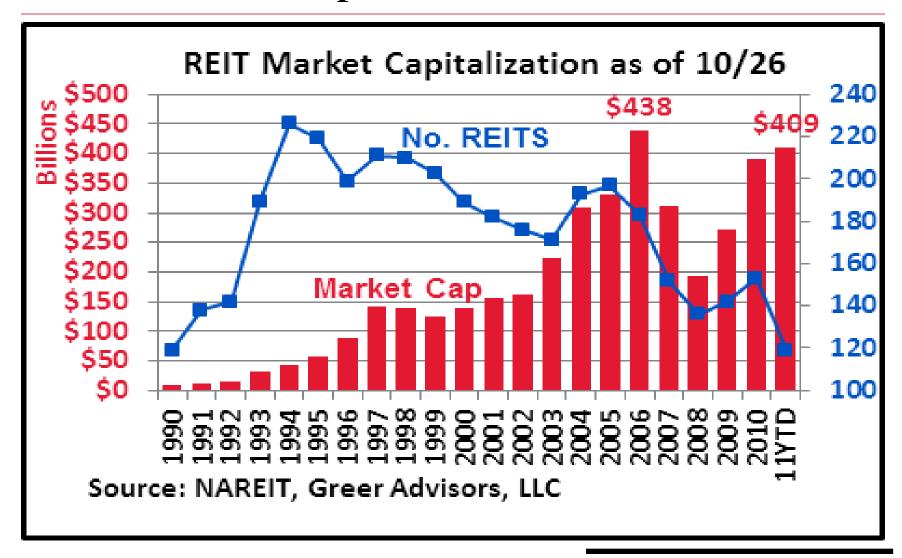
- Type of Pass-through Security
- Effectively a corporation
- As long as 90% of taxable income passed is through to shareholders, there is no "corporate" tax. All earnings are single-taxed at shareholder level.
- Current "Industry" Issues:
   Definition of Assets, Max Debt Load, Yield
- Note: additional rules include:

95% of income must be from interest, dividends & property income

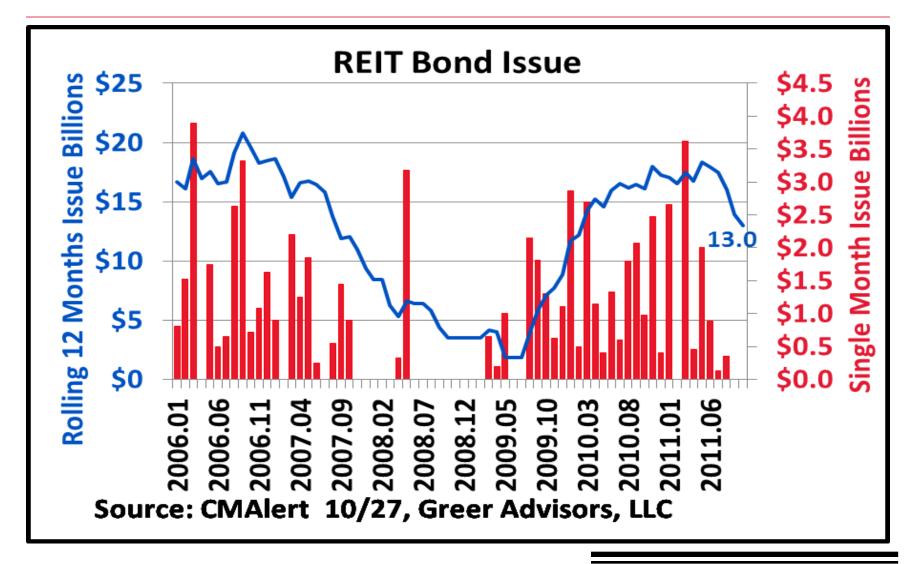
Minimum 100 owners, 75% of assets in real estate, 75% of income from rents or interest

no more than 20% ownership in other REITs, 5 owner rule on 50% of assets each ½ tax year (5/50)

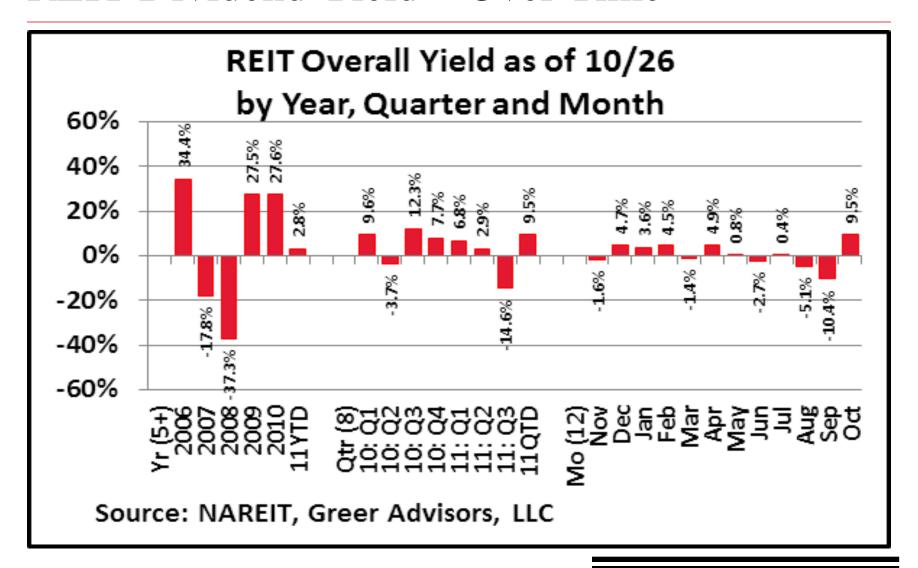
## REIT Market Capitalization



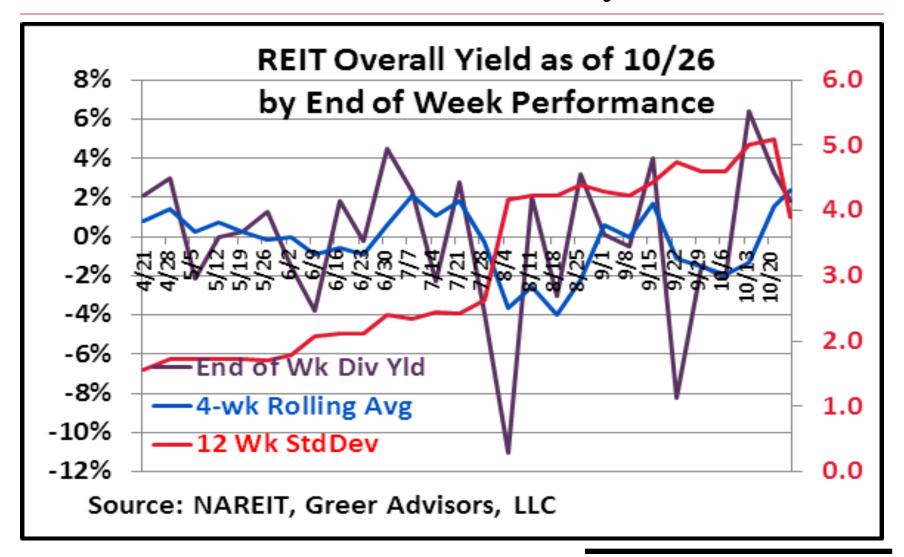
#### **REIT Bond Issuance**



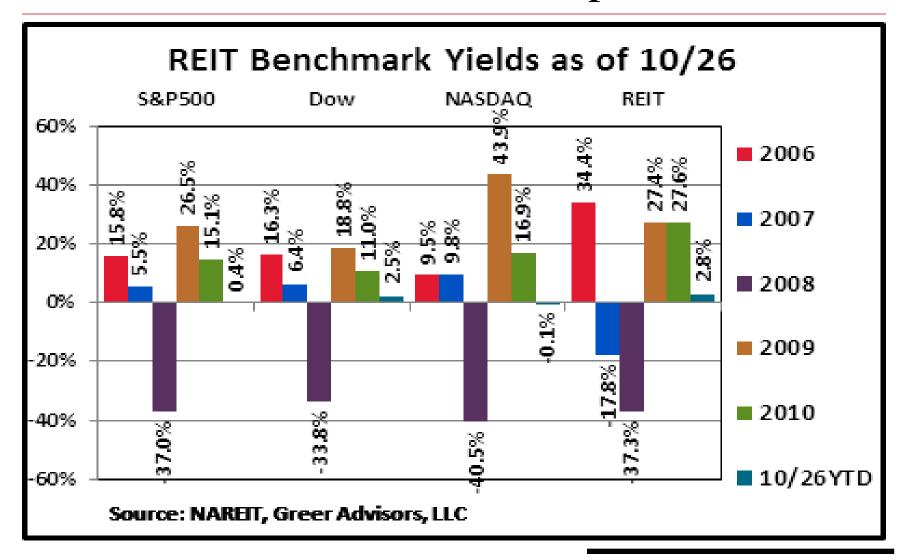
#### REIT Dividend Yield – Over Time



## REIT Dividend Yield - Volatility



## REIT – Benchmark Yield Comparisons



#### What is CDS?

#### Credit Default Swap

- A bilateral contract where two parties agree to trade the credit risk of a third-party. A protection buyer pays a periodic fee to a protection seller in exchange for a contingent payment by the seller upon a default or failure to pay. Once triggered, the seller either takes delivery of the collateral (eg bond, note) or pays the buyer the difference between the par value and recovery value of the bond (cash settlement).
- They resemble an insurance policy, as they can be used by debt owners to hedge against credit events.
- Warren Buffet callED these "Weapons of Mass Destruction"
- .....counterparty???

## Players in "Simple" CDS

**Business Issues Bonds** 





Bonds initially rated too poor for market, eg "BB"







Side Bet 3







Investment Bank issues CDS (aka Credit Enhances Debt) Enough to make BB = AA, if debtor fails, IB buys bonds

Rating Agency Rates Bonds

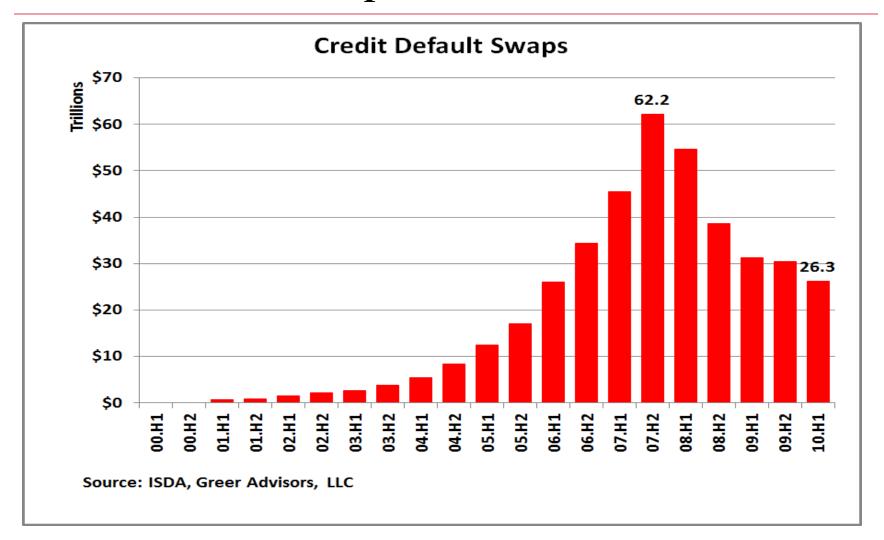


Gives loss forecast & amount required for "AA" rating

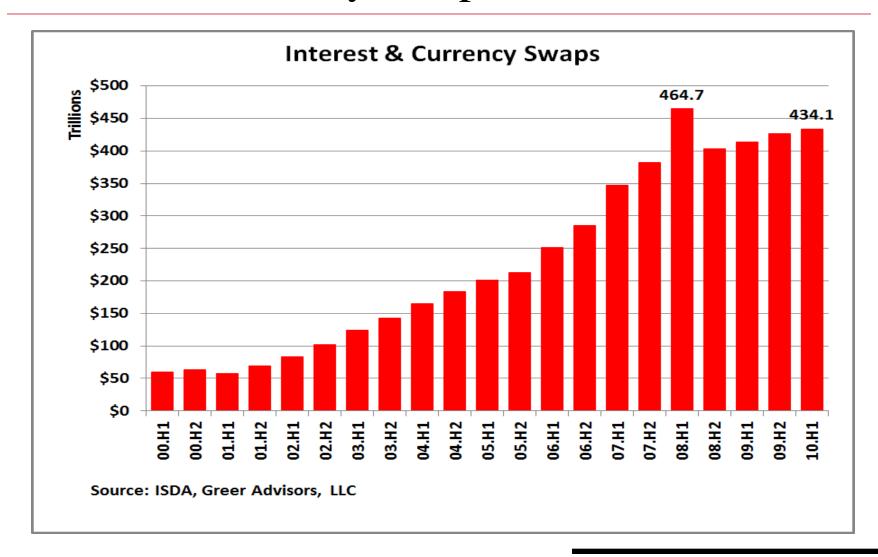


Pension Fund Buys Bonds with CDS enhancement Thinks it's AA investment

## Credit Default Swaps



## Interest & Currency Swaps



•Financial Regulations

## Financial Regulations

#### **Dodd-Frank Wall Street Reform & Consumer Protection Act**

- 16 Titles See Summary on Wikipedia
  - 243 Rules to be created (reportedly 62% not done)
  - 67 Studies required (most are not done)
  - 22 New Periodic Reports
- Restructure of Regulators, elimination of OTS
  - Financial Stability Oversight Council (New)
  - Office of Financial Research (New)
- Keys for Commercial Real Estate:
  - Rating Agency Reform
  - Securitization Reform (nominal change due to QIB clawbacks)
  - Derivatives minimal change thus far due to "netting"

Investment Banking

## Investment Banking

#### Advise Companies, High Net Worth Organizations/Individuals

Collect Fees on Products, and Services

#### Structure Deals (Structured Finance) – Bonds, Stock, etc

- IPOs, Raise Equity, M&A
- Municipal Debt, CFDs, REITs, MBS, CMBS

#### Creation and Sale of New "Cash-Less Deals" (aka Derivatives)

- Options, Calls, Puts, Covered, Naked
- Futures Indexes, Commodities (Oil, Metals, Grains, Animals, etc)
- Swaps Interest, Currency, Credit Default, Life/Longevity

## Investment Banking – Derivatives - Volker

#### Derivatives can be used as a Hedge

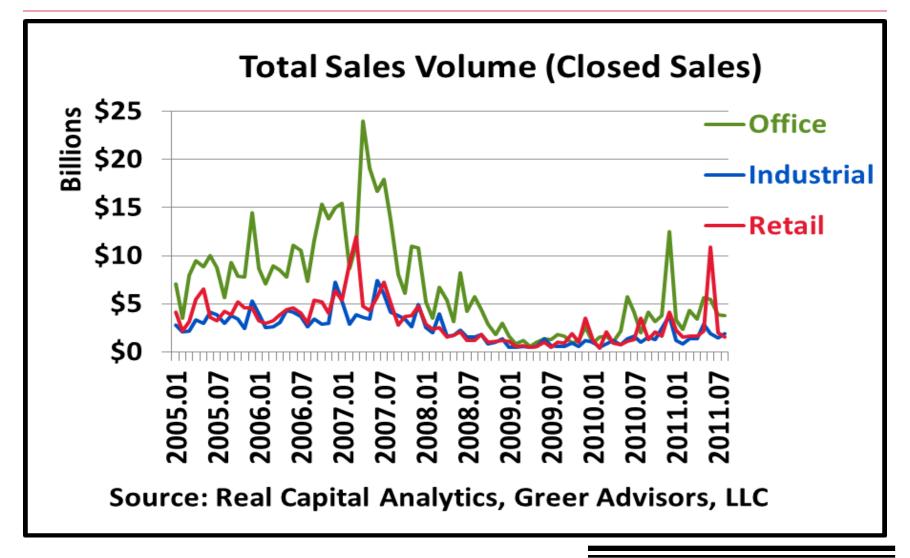
- Oil Consumer buys Futures Contract to Lock in Price
- Holder of Stock Buys Put Contract as Insurance against Loss
- Borrower with Variable Rate Loan buys Interest Swap
- Buyer of Bonds buys CDS "like" Credit Insurance
- Corporation Buys Death Swap on Board of Directors

#### What is the IB's Role?

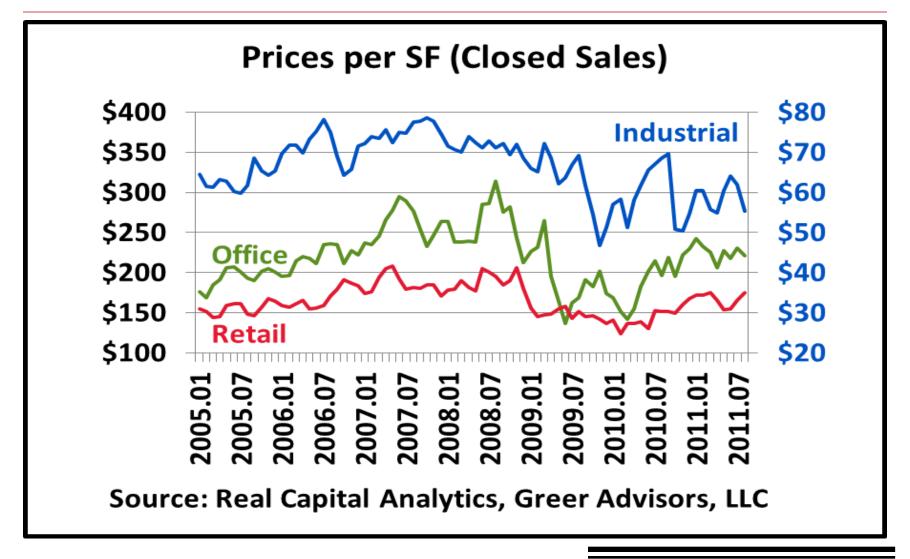
- Are they Hedging an Existing Position or merely Placing a Bet
- Are they a Market Maker on the underlying instrument or derivative?
- If they sell two sides of a Swap, do they have risk?

Real Estate Markets

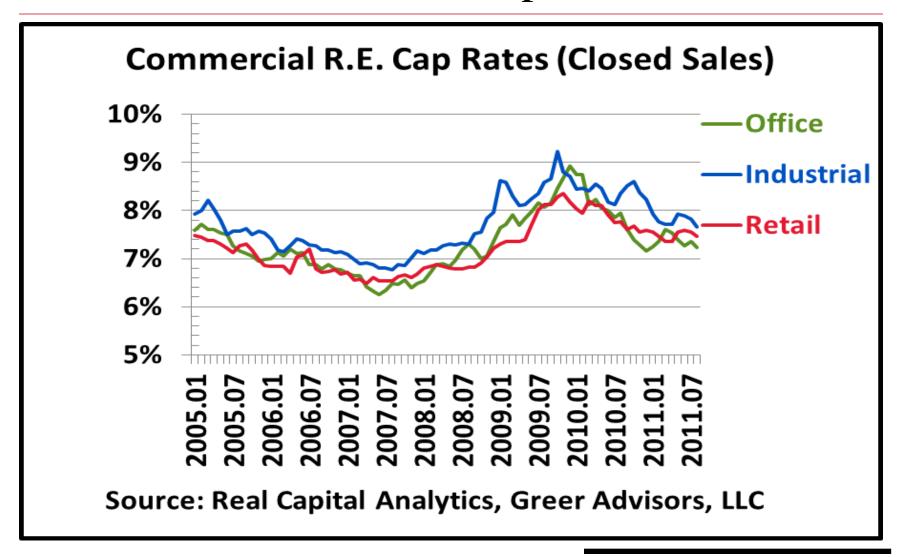
#### Commercial Real Estate Sales Volume



## Commercial Real Estate Prices \$\$ PSF



## Commercial Real Estate Cap Rates



## Top - Bottom Market Stats – as of 2011 Q2

INDUSTRIAL - 2011.Q2					OFFICE - 2011.Q2				RETAIL - 2011.Q2			
			Eff Rent				Eff Rent				Eff Rent	
Vac	Metro	Vac %	\$	Vac	Metro	Vac %	\$	Vac	Metro	Vac %	\$	
	Los Angeles	7.3%	\$6.68	_	Honolulu	7.9%	\$21.99	_	San Francisco	3.8%	\$29.71	
	Salt Lake City	8.4%	\$4.86		Albany	8.4%	\$14.94	_	Fairfield County	4.5%	\$24.99	
_	San Francisco	10.1%	\$7.87	_	New York	8.9%	\$55.26		Northern New Jer	5.8%	\$24.42	
-	Houston	10.4%	\$5.59		Pittsburgh	10.6%	\$17.80		Long Island	5.9%	\$22.68	
	Orange County	10.4%	\$8.13	_	Long Island	11.9%	\$19.88	_	San Jose	6.1%	\$26.61	
	Portland	10.6%	\$6.19		San Francisco	12.0%	\$22.25	_	Los Angeles	6.2%	\$25.17	
	Kansas City	10.7%	\$6.49		Trenton	12.5%	\$24.50		Oakland-East Bay	6.4%	\$24.90	
	Long Island	11.2%	\$5.45		Oklahoma City	12.7%	\$14.66	_	Orange County	6.4%	\$26.58	
	Minneapolis	11.5%	\$4.96		Boston	13.1%	\$27.10	_	Suburban Virginia	6.4%	\$24.30	
10	Seattle	11.6%	\$7.46	10	Louisville	13.3%	\$14.81	10	Boston	6.7%	\$19.51	
10	Seattle	11.6%	\$7.46	23	Seattle	15.8%	\$23.54	14	Seattle	7.5%	\$20.23	
51	Hartford	17.2%	\$5.85	55	West Palm Beach	20.4%	\$20.39	71	Syracuse	14.5%	\$10.52	
52	Sacramento	17.7%	\$4.51	56	Atlanta	21.1%	\$17.31	72	Colorado Springs	14.7%	\$11.92	
53	Phoenix	18.1%	\$4.67	57	Tampa	21.1%	\$18.08	73	Cincinnati	14.9%	\$12.33	
54	Atlanta	18.2%	\$3.35	58	Edison	21.3%	\$17.54	74	Dallas	15.0%	\$14.07	
55	Boston	18.6%	\$5.71	59	Dallas	22.1%	\$17.43	75	Cleveland	15.1%	\$12.75	
56	Stamford	18.6%	\$5.91	60	Riverside	22.5%	\$18.39	76	Indianapolis	15.3%	\$12.39	
57	Detroit	19.1%	\$3.14	61	Sacramento	23.0%	\$18.13	77	Tulsa	15.5%	\$9.74	
58	Memphis	19.5%	\$2.32	62	Phoenix	25.4%	\$18.07	78	Birmingham	15.9%	\$12.19	
	Trenton	21.6%	\$3.92	63	Detroit	25.5%	\$14.34	79	Columbus	16.1%	\$10.69	
60	Ann Arbor	23.4%	\$6.63	64	Las Vegas	25.6%	\$20.85	80	Dayton	17.1%	\$8.82	
	National Average	14.4%	\$5.08		National Average	16.8%	\$20.20		National Average	11.1%	\$15.82	
	Min	7.3%	\$2.77		Min	7.9%	\$14.34		Min	3.8%	\$8.82	
	Max	23.4%	\$8.13		Max	25.6%	\$55.26		Max	17.1%	\$31.80	
	Spread	16.1%	\$5.36		Spread	17.7%	\$40.92		Spread	13.3%	\$22.98	

Source: CBRE Econometric Advisors, REIS, Inc., Greer Advisors, LLC

## Seattle Commercial R.E. – as of 2011 Q2

·	OFFICE	·		INDUSTRIAL				RETAIL			
Submarket	Vacancy Rate Asking Rents		Submarket	Availability Asking Rents Rate		Submarket	Availability Rate				
Oubilidinet	Current Qtr. (%)	Net (\$)	Gross (\$)	Jubiliainet	Current Qtr. (%)			Jubitarket	Current Qtr. (%)	Asking Rents \$	
Subtotal: Downtowr	15.4	20.32	25.23	Subtotal: Downtown	6.2	9.43	9.88	Northgate/Central - A	1.5	20.41	
Subtotal: Eastside	16.1	19.55	25.66	Subtotal: Eastside	14.8	10.25	11.4	Northgate/Central - N	6.0	24.97	
Subtotal: Northend	14.4	16.23	22.31	Subtotal: Northend	15.1	8.65	8.74	W Seattle/Auburn - A	10.7	16.45	
Subtotal: Southend	18.4	13.40	19.44	Subtotal: Southend	12.9	5.55	8.63	W Seattle/Auburn - N	9.4	19.99	
Subtotal: Tacoma	16.1	15.00	19.78	Subtotal: Tacoma	10.3	4.81	4.3	Eastside/Bellevue - A	4.6	17.42	
								Eastside/Bellevue - N	6.0	25.33	
Total: Seattle	15.8	18.64	24.65	Total: Seattle	11.6	6.89	8.33	Total: Seattle	7.5	23.09	

Source: CBRE Econometric Advisors, REIS, Inc., Greer Advisors, LLC

Outlook & Forecast

## Future - Mortgage Backed Security

- If NSROs don't "Get It" Feds SHOULD replace them
- Investment Banks **NEED** Better Regulation (Volker Rule)
- 'Til MBS Returns, Real Estate markets WILL NOT recover
- Most banks ARE NOT in the business of holding debt
- New MBS WILL EMERGE with terms as follows
  - No "quick buck" investment banks/mortgage bankers
  - Issuer holds 1-5% of pool as "1st Loss / Good Faith" position
  - 60-80% of pool will be AAA, not 90+%
  - Buyers of paper will "re-underwrite" pools, regardless of

#### Conclusions

- MBS Loss Rates Remain at All Time Highs
- Class A vs. B/C Big Cap Rate Spreads
- Reduced Leverage for ALL Investor Deals, More RECOURSE
- SBA will remain Only Source for High Leverage
- MBS Very Very Slow Return. Need New Business Model
- Insurance Co's, Fannie/Freddie and Some Lenders are Active
- CASH WILL REMAIN KING!
- Rents / Vacancies Remain better than early 1990s

## Greer's Recovery Signs – Prereq's to Recovery

- √CDS Exposure under \$25 Trillion (i.e. under 50% of peak)
- √ Stable or Decline in CMBx Yield Spreads for 6 weeks
- Re-emergence of CMBS market New CMBS Market will include: Issuer Keeps 1-5% 1st-loss piece AAA Subordination near 30%.... AAA is 70%, not 90% of issue
- √ REIT Market Capitalization (Total Value) Stabilizes or Increases for 6 months
- Consumer Confidence Rises and Stays Above 70 for 6 months As of 10/25/11 (last report) index at 39.8 (1985=100)
- Risk Curve (AAA Sr. vs BB) flattens to under 500 bps. As of 10/26/11, CMBx spread stands nearly 100 pts (2.72 v 102.35) or 9,963 bps Greer Advisors, LLC

## Greer's 3-Year Forecast as of 10/18/2011

- Barbell Modest Growth or Global Recession
  - Global Economy Heals or Not
- Cap Rates will Rise 0.5-2% during 2011-13
  - Mostly in class B/C
  - Trophy Class A will remain low until Flight to Quality Stops
- Margins (to 10 Yr Treasuries or LIBOR) will rise and settle at 300±50 bps over 10 year Treasuries, but might over-correct in the short run, say 10Yr 400+ bps.
- Values have recovered slightly.
- Individual Market Performance will continue to vary widely.
  - 10-30% difference in Top vs Bottom
- Change Creates Opportunities Build Businesses
- SBA remains very Active

## Quote of the Day

"...prediction is very difficult, especially when it's about the future..."

NY Yankees #8, Yogi Bera

Niels Bohr
Nobel Laureate, 1922
Atomic Structure /
Quantum Mechanics



## Questions / Answers

## Greer Advisors, LLC

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